

APPENDIX B1

Construction Traffic and Access Management Plan
Halfway Creek to Glenugie
Pacific Highway Upgrade

JUNE 2015

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Plan approved by:

Alistair Pagan

Martin Mulhearn

Steven Alford

CMC PM

CMC EM

Roads and representative

Maritime

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Glossary / Abbreviations

Table 1-1 Definitions	
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Table 1-1 Definitions		
CAP	Community Action Plan	
CEMP	Construction Environmental Management Plan	
CHMP	Construction Heritage Management Plan	
CNVMP	Construction Noise and Vibration Management Plan	
CMC	Civil Mining and Construction Pty Ltd	
CoA	Condition of approval	
CTAMP	Construction Traffic and Access Management Plan	
DP&I	Former NSW Department of Planning and Infrastructure (now DP&E)	
DP&E	NSW Department of Planning and Environment	
EIS	Woolgoolga to Ballina Pacific Highway Upgrade Environmental Impact Statement (December, 2012)	
EPA	NSW Environment Protection Authority	
EP&A Act	NSW Environmental Planning and Assessment Act 1979	
EPBC Act	Commonwealth Environmental Protection and Biodiversity Conservation Act 1999	
EWMS	Environmental Work Method Statements	
HSMP	Health and Safety Management Plan	
Minister, the	NSW Minister for Planning	
NPW Act	NSW National Parks and Wildlife Act 1974	
OEH	NSW Office of Environment and Heritage	
PoEO Act	NSW Protection of the Environment Operations Act 1997	
Project, the	Halfway Creek to Glenugie Section 2 Woolgoolga to Ballina Pacific Highway Upgrade project	
Roads and Maritime	NSW Roads and Maritime	
Secretary	Secretary of the Department of Planning and Environment	
SPIR	Woolgoolga to Ballina Pacific Highway Upgrade Submissions Preferred Infrastructure Report (November, 2013)	
TMD	Traffia Managament Dlan	
TCP	Traffic Management Plan Traffic Control Plan	
TCP		
TCSM	Traffic Control Site Manager	
VMP	Vehicle Management Plan	
VMS	Variable Message Sign	

1 Introduction

1.1 Purpose and Scope

This Construction Traffic and Access Management Plan (CTAMP) forms part of the Construction Environmental Management Plan (CEMP) for the upgrade of the Pacific Highway from Halfway Creek to Glenugie (the Project). The Project is Section 2 of the Woolgoolga to Ballina (W2B) Pacific Highway upgrade project, approved by the Minister for Planning in 2014.

The purpose of this CTAMP is to describe how CMC will manage construction traffic associated with the Project to minimise adverse impacts, whilst ensuring compliance with the Minister's Conditions of Approval (CoA), updated mitigation and management measures listed in the Pacific Highway Upgrade Woolgoolga to Ballina Submissions / Preferred Infrastructure Report (Nov 2013) (SPIR) and all applicable legislation.

The existing Glenugie Upgrade Project ties into the northern extent of the Project. The Glenugie Project was approved separately by the Minister for Planning in 2009. Relevant conditions of this approval have been referenced in the CEMP and this plan as appropriate.

1.2 Objectives

The traffic objectives identified for this project are as follows-

- Minimise the risk of serious accidents to either the travelling public or construction workers.
- Minimise the number and extent of traffic switches, to encourage drivers to become familiar with the temporary traffic arrangements as per Roads and Maritime Traffic Management specification G10(G10) CI2.5.
- Safely control and provide for pedestrian and cyclist access where appropriate
- Safely control and provide for access to adjoining properties located within the limits of the contract.
- Minimise traffic disruption and delays during the construction phase. A global approach is to be taken for the entire project ie some short term delays may result in less delays at future stages.
- Maintain sufficient number of lanes / widths and traffic speeds in accordance with the G10 Annexures A2 and A3.
- Provide advance warning to motorists in an attempt to provide a controlled informed approach to the construction site.
- A target of zero complaints for the project duration.
- Timely and informed communication to all affected parties.
- Maintenance of traffic controls and equipment to be of a high standard with management strategies to track procedures put in place.
- To conform to the Traffic Control at Worksites Manual.
- Minimise construction trafficking of, and therefore damage to, the existing/retained road network during the construction period

2 Legislative and Other Requirements

2.1 Associated Documents

The main legislation relevant to traffic management for the Project is:

- Environmental Planning and Assessment Act 1979;
- Roads Act 1993;
- Road Transport (Safety and Traffic Management) Act 1999; and
- Roads Regulation 2008.

Other relevant policies/specifications include:

- RMS Specification G10;
- AS 1742.3-2009 Manual of uniform traffic control devices Part 3: Traffic control for works on roads;
- Traffic Control at Work Sites (RTA, 2010);
- Austroads, Guide to Road Design Part 3: Geometric Design (2009);
- Austroads Guide to Road Design Part 4A: Un-signalised and signalised intersections (2009):
- RTA Austroads Supplement to Austroads Guide to Road Design Part 6 (2009)
 Roadside Design, Safety and Barriers; and
- Guide to Traffic Generating Developments (RTA, 2002).

2.2 Minister's Conditions of Approval

The CoA relevant to this Plan are listed in Table 2-1. A cross reference is also included to indicate where the condition is addressed in this Plan or other Project management documents.

Table 2-1 Conditions of Approval relevant to the Construction Traffic and Access Management Plan

CoA No.	Condition Requirements	Document Reference
B56	The SSI shall be designed with the objective of minimising adverse changes to existing access arrangements and services for other transport modes and, where feasible and reasonable, facilitate an improved level of access and service to other transport modes comparable to or better than the existing situation.	Concept and detailed design
	Access	
B57	Safe pedestrian and cyclist access through or around worksites shall be maintained during construction. In circumstances where pedestrian and cyclist access is restricted due to construction activities, a satisfactory alternate route shall be provided and signposted.	Section 4.4
B58	Construction vehicles (including staff vehicles) associated with the SSI shall be managed to: (a) Minimise parking or queuing on public roads; (b) Minimise idling and queuing in local residential streets where practicable; (c) Minimise the use of local roads (through residential streets and town centres) to gain access to construction sites and compounds; and	Section 3.2.2, 3.2.3
	(d) Adhere to the nominated haulage routes identified in the	

CoA No.	Condition Requirements	Document Reference
	Construction Traffic Management Plan.	
	Road Dilapidation	
D19	Upon determining the haulage route(s) for construction vehicles associated with the SSI, and prior to construction, an independent and qualified expert shall prepare a Road Dilapidation Report. The Report shall assess the current condition of the road and describe the mechanisms to restore any damage that may result due to its use by traffic and transport related to the construction of the SSI. The Report shall be submitted to the relevant council for review prior to the commencement of haulage.	Section 4.10
	Following completion of construction, a subsequent Report shall be prepared to assess any damage to the road that may have resulted from the construction of the SSI.	
	Measures undertaken to restore or reinstate roads affected by the SSI shall be undertaken in a timely manner, in accordance with the reasonable requirements of the relevant council, and at the full expense of the Applicant.	
D26 (b)	a Construction Traffic and Access Management Plan to manage construction traffic and access impacts of the SSI. The Plan shall be developed in consultation with the relevant council and shall include, but not necessarily be limited to: (i) identification of construction traffic routes and construction traffic volumes (including heavy vehicle/spoil haulage) on these routes; (ii) details of vehicle movements for construction sites and site compounds including parking, dedicated vehicle turning areas, and ingress and egress points; (iii) identification of construction impacts that could result in disruption of traffic, public transport, pedestrian and cycle access, property access, including details of oversize load movements; (iv) details of management measures to minimise traffic impacts, including temporary road work traffic control measures, onsite vehicle queuing and parking areas and management measures to minimise peak time congestion and measures to ensure safe pedestrian and cycle access; (v) details of measures to manage traffic movements, parking, loading and unloading at ancillary facilities during out-of-hours work; (vi) a response plan which sets out a proposed response to any traffic, construction or other incident; and (vii) mechanisms for the monitoring, review and amendment of this plan.	Section 3.2.2 Section 3.2.3 Section 3 Section 4 Section 4.2 Section 6 Section 7

2.3 Licences and Permits

The project must be in accordance with the conditions of the following permits and licenses, as part of the management measures in this sub-Plan:

- Obtaining of Road Occupancy Approval from the Roads and Maritime Services (RMS) prior to conducting any work, occupying the road or installing traffic control devices within the road reserve of the Pacific Highway.
- Speed Zone authorisation complying with Section 8.2 of "Traffic Control at Work Sites Version 4.0 –RTA, June 2012" and 5.6 of "RTA's NSW Speed Zoning Guidelines 4.0, 2011"

3 Identify and Assess

Traffic Management Plan

This CTAMP should be read in conjunction with the Traffic Management Plan (TMP) for the project. The purpose of the TMP is to set out the requirements for the management of traffic past, through and/or around the work site. The TMP considers the restricted area available for construction, the types of vehicles, traffic volumes along HW10. It also includes the provision for the safe movement of traffic, the protection of workers from passing traffic and the provision for access to adjoining properties located within the limits of the Contract.

The TMP and associate documents have been prepared by persons suitably experienced in the design and implementation of TMPs of equivalent complexity to those required in this contract and holding suitable qualifications, including as a minimum, a qualification in the Roads and Maritime "Design and Inspect Traffic Control Plans" (Orange card).

3.1 Description and Staging

3.1.1 Description

The Pacific Highway is a major transport route along part of the east coast of Australia, with the majority part of Australia's national route 1. It is 960 kilometres long and links Sydney to Brisbane along the coast. Although one of the busiest highways in Australia, it is still an undivided road through the section of the highway that will fall under this contract. The Pacific Highway is classified as a road controlled by Roads and Maritime, there are multiple local roads, shown in Table 3-1 and intersections shown in Table 3-2, that are affected by this Project.

The Pacific Highway traffic will be reduced from a 100km/hr road down to an 80km/hr road for the duration of the contract works. This will affect the travel time through the works site, as well as putting an increased volume of light and heavy vehicles on the road. The site will be accessed via a number of purpose built/upgraded intersections to include designated acceleration and deceleration lanes to increase the safety for the merging construction traffic while also reducing the impact on the travelling public. Traffic switches will be communicated in accordance with the requirements of the Traffic Management Plan and the Community Action Plan, and will include VMS boards alerting motorists to the upcoming changes, notification to motorists via the weekly traffic updates, the Roads and Maritime Website and Community Letter Box Drops. While the works are being undertaken CMC will be responsible for these roads including the maintenance as per the requirements of the G10 Specification. The responsible party from CMC for the traffic management on the project will be the Traffic Control at Worksites Manager and the Site General Superintendent.

Table 3-1 Key roads in the Project Area

Road	Description
Pacific Highway	Is a major transport route along part of the east coast of Australia, with the majority part of Australia's national route 1
Lemon Tree Road	Is a local access road for half a dozen residents, but is also the main entry to the shell station road house.
Kungala Road	Can be used as a link road between the Pacific Highway and Orara Way and an access to the town of Kungala. It can also be used as an access point to the Matilda Service Station
Parker Road	Is mainly used as a residential access road
Bald Knob Tick Gate Road	Is a public road providing access to the State Forest as well as private residences
Franklins Road	Is a public road providing access to the State Forest as well as private residences
Rediger Close	Is a public road providing access to residences and the project Main Compound site

Table 3-2 Key intersections in the Project Area

Tubic of Entry intereses	none in the Freject Area
Intersection	Description
Pacific	This intersection is a Give Way priority controlled T-junction. With slip
Highway/Lemon	lanes and turn lanes, it allows for all movements.
Tree Road	
Pacific	This intersection is a Give Way priority controlled T-junction. With slip
Highway/Kungala	lanes and turn lanes, it allows for all movements.
Road	
Pacific	This intersection is a Give Way priority controlled T-junction. With slip
Highway/Parker	lanes and turn lanes, it allows for all movements.
Road	
Pacific Highway/Bald	This intersection is a Give Way priority controlled T-junction. With no
Knob Tick Gate	slip lanes and turn lanes, it allows for all movements.
Road	
Pacific Highway/	This intersection is a Give Way priority controlled T-junction. With slip
Franklins	lanes and turn lanes, it allows for all movements.
Road	•
Pacifc	This intersection is a Give Way priority controlled intersection. With slip
Highway/Rediger	lanes and turn lanes, it allows for all movements.
Close	

3.1.2 Staging

The Stage 1 staging plans are provided as Appendix 1 and are summarised below, Stage 2 and Stage 3 plans are to be developed prior to works.

Stage 1

The HC2G has four distinct areas from a traffic management view.

- Area 1 is from the start of the project to Ch20200.
- Area 2 is from Ch20200 to halfway creek bridge and includes the Luthers Road intersection upgrade.

- Area 3 is from Halfway Creek to Wells Crossing and includes the temporary extension of Luthers Road to allow the current highway traffic to be diverted from their existing alignment to allow the construction of the permanent works.
- Area 4 is North of Wells Creek to the northern extent of the project. This area is primarily greenfield works.

Area 1: Ch 17000 to Ch20200 Traffic remains on the current alignment with the speed reduced to 80km/hr. The existing Northbound rest area will remain open in Stage 1 and all movements into and out of Lemon Tree Road will remain operational. The construction of lemon Tree Service Road and associated property adjustments will be undertaken. On the Western Side of the highway the new Northbound carriageway will be constructed to the final design including the pavement in anticipation for traffic to be moved onto the ultimate northbound alignment in stage 2. In this area temporary pavement will be constructed in the median to allow traffic into and out of Lemon Tree Service road in stage 2 and a pavement breakdown bay will also be constructed at Ch 18900 in preparation for the stage 2 works. Area 2: Ch 20200 to Halfway Creek Bridge will be constructed under two stages, Stage 1A and Stage 1. This area also includes the construction of the Halfway Creek Bridges and upgrading of the Kungala Road Intersection.

Stage 1 A consists of extending the existing culvert at Ch 20560 to the east, constructing the southbound carriageway to a temporary level to match the existing Pacific Highway. A temporary pavement will be constructed to allow the current Pacific Highway Traffic to be moved onto the ultimate Southbound alignment so that stage 1B can be constructed. All current movements and access to the Matilda Service Station will be maintained. The construction of the Halfway Creek Bridge Abutment A earthworks will also be undertaken in Stage 1A.

Stage 1B consists of construction of the Northbound Carriageway to the permanent alignment as well as the construction of the access into the Matilda Service station including the permanent retaining wall. The new culvert at chainage 20650 will also be constructed up to the existing highway. Temporary retaining structures will be constructed as required to account for the level difference between the new highway and the existing highway. Area 3: Halfway Creek to Wells crossing includes the construction of the new carriageway full width to the finished levels including all landscaping. This will be done as a two stage

full width to the finished levels including all landscaping. This will be done as a two stage operation in which Lithers Road Extension is constructed along with a temporary pavement extension from Ch 22000 to 22300. This temporary extension will allow the existing highway traffic between Ch21650 to 22200 to be moved onto the existing extension to allow the construction of the permanent alignment to approximately Ch 22050. Temporary pavement will also be constructed to the north of Halfway creek bridge between Ch 20850 to 21300 to allow for acceleration and deceleration lanes for the Luthers Road access constructed as part of stage 1.

Area 4: Wells Crossing to end of Works includes the construction of the Wells Crossing Bridges, the construction of Northbound Carriageway to the limit of works, construction of the southbound carriageway to the limit of works and construction of the Parker Road and Bald Knob Tick Gate Road access. These works will be constructed over stage 1 and stage 2.

Stage 2

Area 1, 2 and 3: In stage 2 the traffic is moved onto the newly constructed Northbound carriageway, the existing traffic will still remain under single lane each way flow, the rest area for northbound traffic will be permanently closed following this traffic switch. The traffic will be switched onto the newly constructed works using temporary cross overs at Ch 16400 for the southern end of the works and at Ch 22200 for the northern end of the works that have been

constructed as part of the Stage 1 works. This will allow the construction of Southbound carriageway from Ch 16500 to the Halfway Creek Bridge including construction of the new Heavy Vehicle Inspection Station. As the traffic will be on the future northbound alignment, this will allow any works that are not finished during stage 1 on the future southbound carriage way between Halfway Creek and Wells Crossing to be completed. After the traffic is switched onto the northbound carriageway the Luthers Road Extension will be converted from a temporary diversion to the permanent pavement. Remedial works to the old highway (new Luthers Road) will be undertaken in this stage.

Area 4: This area will see the completion of the future Southbound Carriageway to the final alignment which will incorporate a contraflow arrangement of the Northbound and Southbound Traffic. Between Ch22550 to 22800 a temporary crossover will be constructed and a second crossover at the Existing Glenugie Upgrade to allow the Northbound and Southbound Traffic to be moved onto their final alignments prior to the stage 3 works commencing.

Stage 3

In stage 3, traffic will be moved to their final alignments for the entirety of the works. This will allow the finishing works will be undertaken, these works will include the removal and landscaping of the temporary cross-overs, converting the existing temporary sediment basins to their permanent configuration, removal of temporary sediment basins along with any defects. Traffic will still be a single lane each direction to allow works to be completed with minimal disruption to traffic.

3.2 Construction

The sequence of construction activities that are anticipated are shown in Table 3-3

Table 3-3 Construction Sequence

Construction Activity Site establishment	Details Installing boundary fencing, construction facilities, environmental controls and carrying out pre-clearing	intersection to the
Ancillary Facilities	vegetation fauna surveys Installing boundary fencing, construction facilities, environmental controls and carrying out pre-clearing vegetation fauna surveys	increase in traffic to
Relocation or protection of services	Relocating and protecting electricity, gas, water and telecommunications infrastructure affected by the Project	existing road alignment behind approved pre cast
Site preparation	Removal of harvestable timber, clearing and grubbing, topsoil stripping and storage	existing road alignment.

Construction Activity	Details	Impact on Traffic
Installation of Traffic Controls (Barriers, Signage, Line marking)	Generally Roads and Maritime Approved Precast Concrete Barriers will be used to separate the workplace from the traffic lanes.	Works will be undertaken
Traffic Switches	Traffic switches will be planned well in advance and the community informed via VMS Boards, Traffic Alerts and Letter Box Drops to Residents	·
Earthworks South Halfway Creek	Undertaking cut and fills works along the alignment to achieve desired levels, removal of unsuitable material, batter and embankment shaping.	Large earthworks contained behind precast concrete barriers off the existing alignment. Works will be undertaken in a two stage operation due to the location of the existing highway being on the ultimate Southbound alignment.
Drainage	Drainage will be installed progressively though out the duration of the works. Line will be installed complete where the staging allows or half lines where staging required.	Drainage lines will be constructed off-line where possible or behind barriers when close to traffic. Some pipes may be installed under lane closures to maintain drainage flows.
Structures	Building bridges, drainage and fauna underpass facilities.	Works taking place off the existing alignment
Pavements	Forming sub and base layers and construction final pavement finishes	Works taking place off the existing alignment
Road furniture	Installing signage, line marking, safety barriers and fauna overpass structures.	Lane closures will be used to undertake works under live traffic
Landscaping and restoration	Reuse of topsoil, planting of native plants and seeding disturbed areas with native and cover crops species (note this will take place throughout construction as elements of the Project are complete where ongoing disturbance is not anticipated).	
Open to traffic	Decommission construction	Traffic control and lane

Construction Activity	Details	Impact on Traffic
	facilities	and closures required during
	commissioning new ro	oad switch over works
	and related infrastructure	9

3.2.1 Construction Hours

Construction activities associated with the Project will be generally undertaken during the following standard construction hours:

- 7:00 am to 6:00 pm Mondays to Fridays, inclusive;
- 8:00 am to 5:00 pm Saturdays; and
- At no time on Sundays or public holidays.

Activities undertaken outside the standard construction hours must be consistent with CoA B16, or approved as Out of Hours Work in accordance with CoA B17 and the CNVMP. No other work is permitted outside the standard construction hours.

Only machinery fitted with reversing or other alarms which will adjust the alarm sound output to no more than 5dB above the surrounding noise level and an alarm sound output range of 85dB – 115dB will be permitted to work at night. Lighting Towers will be used to facilitate night works or otherwise where there is insufficient light and must conform to the following requirements:

- Trailer Mounted with a minimum of four 1500 watt flood lights on a 360 degree telescoping hydraulic mast extendable to 9 meters in height: and
- Noise rating of 83dB(A) at operators ear, 81dB(A) at 1 meter, 70dB(A) at 7 metres.

Any out of hours works will be undertaken in accordance with the requirements of the NVMP.

3.2.2 Material Haulage and Delivery

The effective management of haulage operations is necessary to minimise the impact on the road network. The construction methodology is to reuse suitable cut material for fill to reduce the need for transportation.

Material not suitable to be reused or oversupply will be removed and transported to approved facilities off-site. Where practicable, trees will be mulched and stockpiled on-site for landscaping works.

Where suitable fill material cannot be won from site it will be imported by road. Accesses to site shall be designed and upgraded in accordance with G10 to provide safe access and egress in both directions.

This material will include structural fill, capping material, gabion rock, ballast and pavement materials. Importation of structural fill, capping material, gabion rock and ballast will be sourced from local quarries. Not all material will be supplied to the site at concurrent times due to the sequencing of works. Imported material shall be supplied from McLennan's Quarry west of Grafton on the Gwyder Highway. Haulage vehicles will exit the quarry onto the Gwydir Highway and continue onto the Pacific Highway and access the work site from the north.

All other construction materials including concrete and bridge components will be transported along the Pacific Highway and will access the site form both the north and south. Designated

access gates will be established at all ancillary sites and bridge sites to allow the safe access and egress of heavy vehicles.

The local roads that intersect the Pacific Highway throughout the project site are predominantly rural roads servicing rural residential allotments see Table 3-4. Two of these roads, namely Kungala Rd and Parker Rd link to the Orara Way to the west.

Prior to works commencing a dilapidation survey will be undertaken of the existing road network where construction traffic will be undertaking movements.

Internal off road haulage routes on site will be determined by the site management team and updated Vehicle Movement plan will be provided to all drivers with each change in route. The site haul roads shall be clearly demarcated on site with haulage speed limit of 20km per hour applying to all vehicles.

Table 3-4 Local Roads

Chainage	Road and Location	Town or location serviced	Population and/or number of dwellings	Traffic Volume	Seasonal Change
15800	Rediger Close	Private Property	6 residences	Low	No
17400	LemonTree Rd	Private Property	3 residences	Low	No
20350	Kungala Rd	Kungala and links to Orara Way	Less than 250 population	Low	No
20850	Luthers Rd	Private Property	9 residences	Low	No
23530	Parker Rd	Wells Crossing and Connect to Orara way	Less than 350 population	Low	No
25300	Bald Knob Tick Gate Rd	Private property & State Forest	2 Residences	Low	No
28000	Franklins Rd	Calamia and links to Wooli Rd	Less than 5 dwellings	Low	No

3.2.3 Access

All access to site will be designed and constructed to meet Roads and Maritime Specification G10 annexure A3. The noted acceleration and deceleration lengths are noted below

ACCELERATION AND DECELERATION LENGTHS

DESIGN	Level	Grade	3% to 4%	6 Upgrade	5% to 6%	Upgrade	3% to 4%	Downgrade	5% to 6% [Downgrade
SPEED	ACCEL	DECCEL	ACCEL	DECCEL	ACCEL	DECCEL	ACCEL	DECCEL	ACCEL	DECCEL
60km/h	125m	55m	165m	50m	190m	45m	90m	65m	75m	75m
80km/h	235m	100m	305m	90m	355m	80m	155m	120m	130m	135m
100km/h	450m	155m	585m	140m	720m	125m	270m	185m	225m	210m

Currently Franklins Road, Kungala Road, Luthers Road, Lemon Tree Road and Rediger Close have been identified as site access locations.

A site access plan will be provided to all delivery drivers prior to arrival on site and internal Vehicle movement plans will be communicated at site inductions and changes notified at each days pre-start. The site access locations will be constructed to minimise dust and dirt tracking onto public roads including the use of rumble grids and sweeper trucks.

3.3 Impact Assessment

Potential impacts associated with Project construction traffic include but are not limited to the following:

- Disruption to the operation and safety of the surrounding road network;
- Interruption of access to community facilities or private properties;
- Disruption to commercial properties
- Disruption to public transport, pedestrians and cyclists;
- Damage to road bridges;
- Noise;
- Congestion and delays; and
- Road safety issues.

These potential impacts are assessed in the following sections.

3.3.1 Environmental Risk Assessment

The identification of the significant environmental aspects and impacts that could eventuate during the Project is central to the selection of appropriate environmental management measures and safeguards.

A Project Environmental Aspects and Impacts Register has been developed in accordance with the risk assessment process detailed in Section 4.1 of the CEMP. It identifies Project construction environmental risks and provides each risk with a risk ranking (likelihood and consequence). For each risk, appropriate management and mitigation measures are then identified. Table 3-5 summarises the primary environmental risks associated with traffic during construction of the Project, and the residual risk ranking (after mitigation).

Table 3-5 Environmental Risks Associated With Traffic

Aspect	Risk Rating	Key Impact	Mitigation	Risk Rating
				(after mitigation)
Traffic entering / leaving site	High 12	Increased heavy vehicle movement impacting regional traffic network	Construction traffic addressed in VMP. Intersections upgraded as per G10	Low 3
Land use during construction and	High 17	Damage to private or public infrastructure	public drivers	
operation	Med 9	Access to private properties	Any requirements for amended access to premises will be included in the detailed temporary works design for each traffic stage	Low 3
	High 13	Service Station	Accesses to Matilda, Shell and Benefield's Rose Farm will be maintained during the construction period	Low 5
	High 12	Truck Stop opposite the Shell service station will be closed to public	A detailed plan will be communicated to haulage companies through Roads and Maritime Transport Management Centre	Low 2
Land lease and acquisition	Med 9	Use and access to land causing grievance to land owner.	Our community relations team will communicate all stages to affected residents	Low 3
Noise	High 13	Community complaints, nuisance	Community engagement and controls as per the CNVMP	Low 5
Unapproved access to private properties	High 11	Community Complaints	Rigorous enforcement of the site VMP by Construction team	Low 3
Changes to traffic and transport	High 13	Negative impact on road users, residents and businesses in the local area due to speed restrictions, lane closures, line marking alterations, intersection changes and other traffic impacts.	CMC operates with a 'no surprises' strategy and is committed to consulting and informing the community on the progress of construction works, traffic changes and environmental issues. CMC will follow the procedures for community information that are detailed within Community Action Plan.	Low 5
Oversize Vehicles	High 17	Temporary traffic arrangements not suitable for oversize vehicles to pass through site	Traffic management plans to take into account oversize vehicles. Haulage contractors to be notified of all changes and details of over size loads to be communicated to site team.	Med 10
Disruption to bus services and relocation of	Hig17	Community complaints, school children	Early consultation with bus companies and schools, increased awareness of construction team	Med 10

Aspect	Risk Rating	Key Impact	Mitigation	Risk Rating (after mitigation)
bus stops		at risk		

Note: Refer to CEMP for Risk Assessment details

4 Implement Controls and Mitigation Measures

For specific details of measures referenced in this section refer to the Traffic Management Plan. Where this section conflicts with the TMP, CAP and HSMP this section will be overwritten by that relevant document.

4.1 Road Network Impact

Construction traffic from workers and heavy vehicles associated with delivery of equipment and materials and the bulk haulage operation will access the site using the Pacific Highway. The traffic volumes and frequency of movements will vary with the time of day and the stage of construction. Most light vehicle trips will generally occur in the AM and PM peak periods. Bulk haulage operations will continue throughout the day. The intensity and number of movements are expected to be at their peak, however, this would occur outside of the AM and PM peak periods.

4.2 Access to Ancillary Facilities

Access to ancillary facilities will be via dedicated access points which are identified in the Ancillary Facility Management Sub-Plan. Any after hour works or deliveries to these sites will be in accordance with the CNVMP and appropriate Traffic Control Plan. Delivery drivers and haulage contractors will be informed of the need to minimise impacts to residents and road users.

4.3 Access to Utilities, Community Facilities and Private Properties

CMC will ensure that access to properties will be maintained except by prior agreement with the residents or businesses. This shall be facilitated by means of design of access changes as part of the Temporary Works Design as required, and onsite controls such as enhanced delineation, traffic control and/or worksite staff to escort vehicles through the works during the day and a clearly delineated travel path outside of works hours.

Works which will affect property access will not proceed until adequate alternative access is provided to the satisfaction of the Principal. The residents or businesses whose property access is affected by the works will be notified at least 48 hours in writing prior to commencing work which affects the use of property accesses. The notification will contain information on their concurrence for the alternative access arrangements.

Accesses to Matilda, Shell and Benefield's Rose Farm will be maintained during the construction period. Any requirements for amended access to these premises will be included in the detailed temporary works design for each traffic stage. Residences in the vicinity of Lemon Tree Rd will be provided with an access during all stages with a designed temporary intersection and construction of service accesses.

A non-avoidable impact will be the closure of the truck stop adjacent the shell Service Station for construction purposes. This closure will be communicated to long haul haulage companies.

Information in regards to Stages 2 and 3 is outlined in Section 3.1.2.

4.4 Public Transport, Pedestrians and Cyclists

This project is not expected to have any significant impact on public transport, pedestrians and cyclists. Existing access arrangements and services to other transport modes will be maintained comparable to the existing situation. Continual consultation with bus companies will be undertaken (minimum of 2 months).

Adequate provision for pedestrians and cyclists will be made for current movements along the Pacific Highway and intersecting streets. Cyclist movements will be included on the Traffic Control Plans.

Where a temporary relocation of a bus stop is required, the bus operators will be contacted and consulted on the new location at least two months prior to provide information and notice as to when and where the bus stop will be relocated prior to any bus stops being. CMC shall also provide safe access for passengers to and from the bus stop, safe standing areas and provisions for parked cars near temporary bus stop.

The expected locations for which minimal impact may be had on school bus stop locations are the intersections of Kungala Road and Parker Road onto the current highway. The relocation of bus stops will be communicated to the Schools and all stakeholders.

Construction staff will be reminded at morning pre-starts to avoid where possible and be vigilant when operating in the area.

4.5 Road Safety

An assessment of the safety of the road network to be used during construction will be undertaken, and the existing network is able to ensure adequate levels of safety are maintained during construction. Consultation with Roads and Maritime and Council will be undertaken to ensure road safety has been addressed. Prior to the implementation of long-term TCP's for temporary work, arrangements will be made for the Road Safety Auditor to carry out an inspection of the traffic control measures in both daytime and night time conditions within 24hours of the TCP being implemented. If measures prove not to be fully effective, then in consultation with the Road Safety Auditor and the Principal the TCP will be revised without delay and the changes implemented. A report from the Road Safety Auditor will be submitted to the Principal with 7 days of the implementation of the TCP. This report must also include findings from the Road Safety Auditors inspections, and any changes implemented to long-term work TCP's.

A safety assessment of the road network to be used during construction will be been undertaken by a suitably qualified person in accordance with G10 and safety deficiencies identified. The existing road network is able to ensure adequate levels of safety are maintained during construction.

Typically the most hazardous movement for construction vehicles occurs when vehicles are entering or exiting the construction site to and from the external road network. The management of construction access will include the following:

- Installation of truck warning signs on temporary construction access road;
- During busy construction periods, traffic Controllers may be required at access points to facilitate entry and exit movements;
- Where practicable, heavy vehicles will avoid using local roads;
- Rolling Blocks may be utilised to assist heavy vehicles entering/exiting the site or if a hazard exists on the Highway and needs to be removed;

- All construction access designed to meet acceleration and deceleration lane requirements outline in G10, and
- The above measures will be undertaken in accordance with Roads and Maritime requirements.

4.6 Traffic Management Measures

Where not outlined in the TMP, Project management and mitigation measures for traffic impacts during construction are outlined in this Plan. These management and mitigation measures have been developed to ensure compliance with the relevant EIS commitments, legislation and due diligence requirements.

An overview of the approach to traffic management for the Project is provided in the following sections of this Plan.

4.6.1 Traffic Control Plans and Vehicle Movement Plans

Traffic Control Plans (TCPs) will be developed for all work locations where there is any impact on the road network and road related areas and it is necessary to provide traffic control for either vehicles or pedestrians on the road network. The TCPs will illustrate the signs and devices that will be installed to warn traffic, pedestrians and cyclist around or past, or if necessary through, the work site.

A TCP will only be prepared by a person qualified in the "Design & Inspect Traffic Control Plans" course (i.e. holds a current Orange Card).

Within 24 hours of TCP being implemented, an inspection of the traffic control measures will be undertaken by a qualified Road Safety Auditor. Ineffective measures will be redesigned to provide optimum performance. A report will be submitted to the principal within 7 days of the implementation.

Vehicle Management Plans (VMPs) will be developed to manage all construction and visitor traffic movements within actual construction zone, including access and egress form this area..

4.6.2 Traffic Management

The Project will be constructed with the aim of ensuring that the performance of intersections during construction operate as a minimum to the levels that existed prior to the commencement of construction for the duration of the works.

Traffic signage will be provided for the duration of the construction period, as follows:

- Warning signs to advise road users in advance of work zones and surrounding intersections; and
- Safety signage to warn construction vehicle drivers of the potential presence of cyclists and pedestrians. Speed reduction measures (including speed limits) will be installed in the construction compound areas and along the internal access/haul road Appropriate temporary traffic controls will be installed at access points, and may include:
 - Truck turning ahead signs in advance of access points;
 - Reduced speed zones on the approaches to access points and turning locations:
 - Traffic Controllers at access points to facilitate entry and exit movements;
 - o Road shoulder closures to provide deceleration and acceleration lanes:
 - RMS approved safety barrier systems with approved end treatments;
 - o "No Entry" and "Construction Vehicles Only" at site entry and exit points; and
 - Out of hours closures for line marking, tie-ins etc.

Vehicles to be used during construction will be parked within the Project area. No parking will occur outside designated areas unless the area is approved for use.

4.7 Parking

Construction and staff vehicles will predominantly be parked within the worksite there will be 70 allocated light vehicle parking spaces available at the Main Compound Site and allocated parking spaces will be established at each ancillary facility as they are developed. Parking will be clearly signed and a reverse parking only policy in operation. Area for parking up of machinery overnight/weekends will be designated in a suitable location away from any drainage lines. The areas will also be made secure. A vehicle speed of 10km/hr will be adopted in parking areas

Exceptions to this rule include traffic control vehicles, survey vehicles, maintenance vehicles. Where a vehicle is parked adjacent to the highway a risk assessment must have been performed. Any parking must not impact the trafficable lanes. Flashing lights will be deployed at all times.

Parking on roadside on minor roads will be addressed in each days prestart and will be minimised wherever possible. Parked vehicle are again not permitted to impact trafficable lanes and must have flashing lights deployed.

4.8 Road Occupancy Approvals

Any works requiring access to the Roads and Maritime network will be undertaken in accordance with all Roads and Maritime requirements. Road Occupancy Licences (ROLs) will be approved by Roads and Maritime to specify TCP requirements. This includes approval for times and days when each TCP can be operated. Approved ROLs will accompany the TCP for which it applies to during the operation of each TCP, therefore avoiding any confusion around implementation of TCPs.

4.9 Road Monitoring and Maintenance

Road Dilapidation Reports will be prepared for any roads that do not form part of the contract prior to commencement of construction. A copy of the relevant report will be provided to Council or Roads and Maritime as relevant.

The report will assess the current condition of the road and describe mechanisms to restore any damage that may result due to traffic and transport related to the construction of the Project. The report will be submitted to the relevant road authority(ies) for review prior to use of the roads for construction.

Following completion of construction, a subsequent report will be prepared to assess any damage caused by the construction of the Project.

CMC will ensure that any measures to restore or reinstate roads affected by the construction of the Project are undertaken in a timely manner at the full expense of CMC. Pavement failures arising from construction traffic that result in safety concerns for other road users, will be repaired in accordance with the relevant road authority's specifications no later than the times stipulated in G10/D

4.10 Driver Safety

All drivers employed on the Project, whether direct employees or subcontractors have a responsibility to drive safely, in accordance with the Australian Road Rules and any other directives issued on the Project. Drivers will exercise care at all times. Special care will be taken when exiting and entering traffic flows and whilst travelling within the construction site. Drivers associated with the Project will be briefed on the Driver Code of Conduct

For each construction stage/traffic stage a Vehicle Movement Plan will form part of the Temporary Works Design for the traffic stage. The VMP will identify the heavy vehicle and light vehicle entry/exit points, UHF frequency and gate numbers. The detailed temporary works design for the traffic stage will include the following items (as required) to ensure the safe and effective operation of the VMP:

- Detailed design of temporary entry and exit intersections in accordance with the Road Design Guide
- Measures to control or prevent queuing onto public roads
- TCPs, to ensure the safe and effective operation of the VMP

For specific aspects of the construction works, VMPs may also be generated e.g. for the arrival of a specific large item of plant or equipment that requires a much larger access. The following generic hazards, along with the hazards identified in the Risk Assessment Workshop will be consider when preparing the VMPs:

- Queued Traffic
- Speeding Traffic
- Poor visibility
- Pedestrians and cyclists
- Bus Stops
- Traffic management devices

Communication of the VMP for the daily construction activities will be included in the daily Pre-starts. VMPs will also be communicated to all supplier delivery drivers e.g. concrete or quarry delivery trucks, to ensure the safe entry and exit from the site of all delivery vehicles.

5 Consult and Communicate

5.1 Stakeholder Consultation

A Community Communication Strategy has been developed to address Project specific process and controls. Additionally a Community Action Plan will be implemented on the project. Where this section conflicts with the TMP, Community Action Plan (CAP) and Health and Safety Management Plan this section will be overwritten by that relevant document.

5.2 Stakeholder Engagement

The relevant stakeholders will be consulted at appropriate times during construction of the Project. Any feedback from stakeholders will be taken into consideration in the development and implementation of Traffic Control Plans.

An important aspect of this plan will be the consultation and community strategies to be applied for managing traffic. The main objectives of the traffic communications strategies will be to:

- Provide timely, accurate and comprehensive traffic and transport information to potentially affected road users;
- Influence road users to abide by reduced speed limits, if any, through construction areas:
- Allow for and accommodate community feedback regarding traffic and transport management issues;
- Minimise and manage traffic impacts to protect local residential and business amenity; and
- The community consultation will include the following traffic management related consultation:
 - Signposting and advertising to warn motorists of proposed road closures, traffic diversions and other temporary traffic arrangements;
 - Monthly Project newsletters will be distributed to the local residents notifying of any changes in traffic conditions including temporary road/lane closures, changes in speed limits and where heavy vehicles will be turning. Notifications will be developed in consultation with Roads and Maritime;
 - Letterbox drops to local residents if they will be impacted by any property access restrictions; and
 - Residents identified as potentially impacted by property access restrictions will also be consulted on a one-on-one basis through face to face meetings, letters and general notifications.

5.3 Notification to Emergency Services

Emergency services need to have up to date information about changed traffic conditions and potential delays they may experience when travelling around the construction work areas. Emergency services will be regularly consulted about proposed changed traffic conditions.

Emergency services will be notified as per the TMP and CAP prior to implementing any Traffic Control Plans. Consultation will include letters notifying of the potential changes in traffic conditions and the offering of a briefing meeting with key project team members. Ongoing consultation will include but is not limited to, notification letters and newsletters, Key contacts for the project are identified in Table 5-1.

Table 5-1 Key Contacts

Table 5-1 Key Col				
Position	Company	Name	Phone	Email
Project Manager	CMC	Alistair Pagan	07 3212 5038	APagan@cmc.net.au
Traffic Control Site Manager / Senior Project Engineer	CMC	Luke Avery	0400 708 284	LAvery@cmc.net.au
General Superintendent	CMC	James Barry	0448 946 181	jbarry@cmc.net.au
Alternate contact as Traffic Control Site Manager (Project Engineer)	CMC	Alex Lahey- Dillon	0417 076 679	alaheydillon@cmc.net.au
Authorised Delegate	RMS	Steven Alford	0411 129 398	Steven.alford@rms.nsw.gov.au
Surveillance Officer	RMS	Owen McClymont		
Transport Management Centre	RMS	-	131 500 1800 637 5000	-
Clarence Valley Council	-	-	02 66430200	
RMS Traffic Manager	RMS	Neil Gendle	0418 201 747	-
Police	-	-	Emergency: 000	-
Ambulance	-	-	Emergency: 000	-
Fire brigade	-	-	Emergency: 000	-

5.4 Training and Awareness

As stated in the CEMP, all Project personnel, subcontractors and visitors will receive training into CMC's environmental obligations during the Project induction, toolbox talks and specific training.

All Project personnel will undergo a general Project induction prior to commencing work with CMC. This will include a traffic management component to reinforce the importance of traffic management issues and the measures that will be implemented to protect the environment and community.

All Project personnel will be briefed and provided information on the preferred haulage routes including U-turn facilities and access to and from the Project site. This will include those intersections where vehicle movement restrictions will be applied to specific movements or vehicles types.

Site inductions and toolbox talks will highlight the specific environmental requirements for activities being undertaken at each worksite, which will include relevant traffic management matters and out of hours works.

All Project personnel and sub-contractors will be briefed on applicable speed limits and signage throughout the site in morning pre-start meetings with all Project personnel and subcontractors before construction commences. Furthermore, this information is included in the CMC induction, which is a pre-requisite for all persons entering site.

In the event that Project personnel or sub-contractors are observed to ignore permitted and sign-posted speed limits, or a complaint is received in relation to a speeding issue, a Hazard Report is raised and the matter is investigated. Should the investigation determine that speed limits were not adhered to, the responsible persons (or sub-contractor) will be subject to a disciplinary process.

6 Manage Incident

6.1 Incident Management Framework

The General Superintendent and Traffic Control Site Manager (TCSM), identified in Table 7 are the nominated contact persons for after hours maintenance/emergency callout 7 days per week. The TCSM and the General Superintendent will co-ordinate the works to:

- Rectify any damage to safety barriers, signs, delineation etc, to make the roadway safe following a traffic accident
- Promptly remove/reposition traffic control devices and/or remove debris that interferes with traffic flow (under the direction of Roads and Maritime traffic commander, Police or the Principal)

Prior to taking possession of site CMC will prepare the Traffic Incident Management Plan in consultation with the Roads and Maritime TMC and the Clarence Valley Council, and emergency services Police, Ambulance, Fire. This plan will contain:

- The process to be followed in the event of a Traffic Incident
- Details of the Site Contacts available 24/7 in the event of a Traffic Incident
- Details of the site specific person to deal with issues related to clearing the Pacific Highway or side roads
- List of the plant that will remain available onsite at all times for moving portable concrete safety barriers
- Nominate a number of barriers, signs etc. and their storage location/s that will be held spare onsite to allow quick replacement in case of traffic accident damages of such.
- Contact details of the Roads and Maritime TMCs Operation Room so the site person has details on hand to contact the TMC immediately if a traffic incident occurs during working hours.
- Contact details of the Principal, Emergency Services Police, Ambulance, Fire, and Clarence Valley Council.

A register of records of communication with the Roads and Maritime TMC and Police of all traffic incidents attended.

In the event of a traffic incident occurring within the limits of work, after notifying RMS, CMC will record our knowledge of the facts, provide photographs in accordance with G10 and forward a report to the principal with 2 days of the occurrence.

An Traffic Incident Management Sub-Plan CN1001-CIV-OP-PLN-0057A will be developed and form part of the Traffic Management Plan.

7 Review and Monitor

The Environment, Community and Traffic Control Managers will be responsible for initiating any required change to this Plan.

Where this section conflicts with the TMP, CAP(Community Action Plan), CEMP and HSMP this section will be overwritten by that relevant document. This document will be reviewed and monitored in accordance with the Traffic Management Plan CN1001-CIV-OP-PLN-0057

7.1 Traffic Management Monitoring, Inspection and Reporting

Inspections of activities and areas with the potential to impact traffic will occur for the duration of the Project as detailed in Table 7-1.

The Foreman will inspect traffic routes and protection measures on a daily basis and report any issues. Monitoring of traffic activity associated with the Project will also be undertaken on an ongoing basis and as required.

Targeted inspections will take place during substantial construction activities, if deemed necessary. These will be documented through the weekly environmental inspection.

Table 7-1 Traffic Management Monitoring, Inspection and reporting program

Activity	Area	Resources	Responsibility	Frequency	Report to
Routine Monitoring of Existing Highways	Within Project Boundaries defined by extent of works	Site Report/Traffi c Inspection	TCSM/Delegate	Daily/ Weekly	Project Manager
Inspect traffic routes and protection measures within the Project Area	At interface with public roads	Site Report / Diary	Foreman (or delegate)	Daily	Project Manager / Site Environmental Officer
Effectiveness of speed reductions	At areas suitable for influencing speed of motorists entering the reduced speed zone	Radar Activated Speed Sign (RASS)	TCSM/Delegate	Weekly	Principal

7.2 General Monitoring, Inspection and Reporting

General site environmental monitoring will be undertaken on a regular basis in accordance with the process outlined in the CEMP and the monitoring program outlined in the CEMP.

7.3 Non-Conformances

Any environmental non-conformances (i.e. not meeting nominated environmental objectives or targets; not complying with environmental legislation or other requirements; and/or not complying with any Environmental Management System requirements) will have corrective and/or preventative actions identified and implemented, as described in the CEMP. Any identified non-conformances will be recorded through the projects non-conformance reporting process.

7.4 Auditing

The implementation of this CTAMP will be audited in accordance with the Quality Management Plan and CEMP.

7.5 Review and Update to this Plan

The Environment Manager, or delegate, will be responsible for initiating any required changes and updates to this Plan in accordance with the QMP and CEMP.

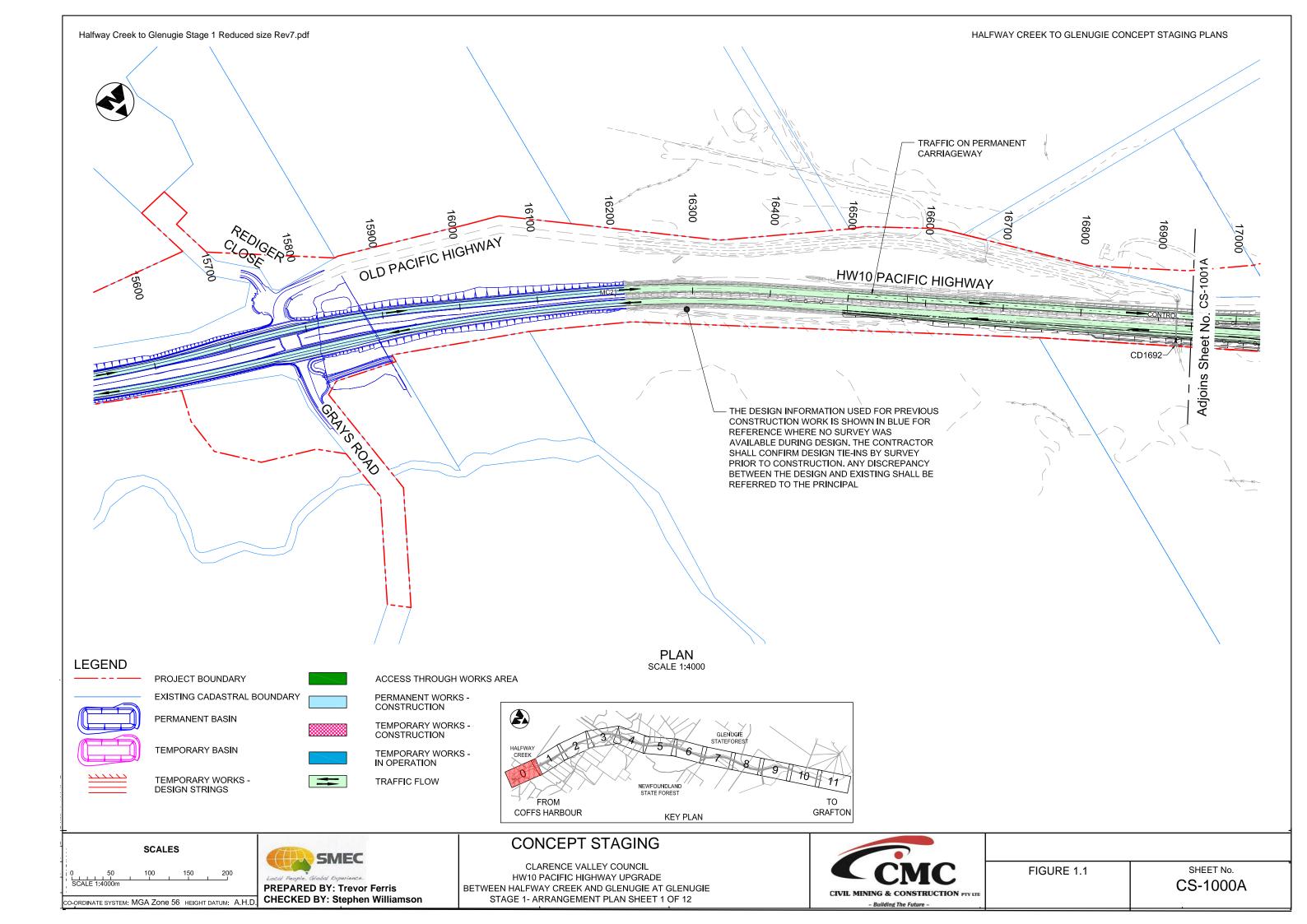
Updates to this plan may be necessitated as a result of changes to legislative requirements, new or revised permits or licences, scope or methodology changes, audits/inspection results, client requirements, revised risk profiles, complaints or requests from the client/community or stakeholders, changing business objectives and targets and/or changing community perceptions and values.

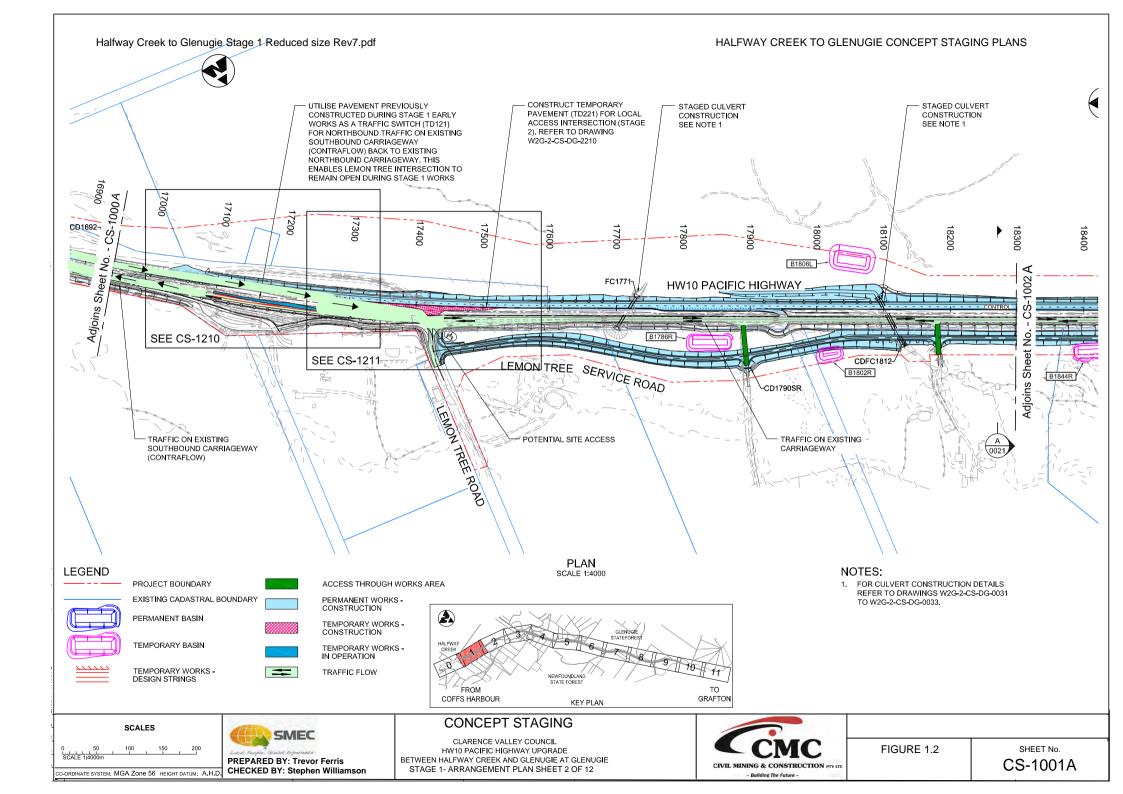
Any modifications to this plan that affect the implementation of mitigation measures on-site will be communicated to the construction team via toolbox talks.

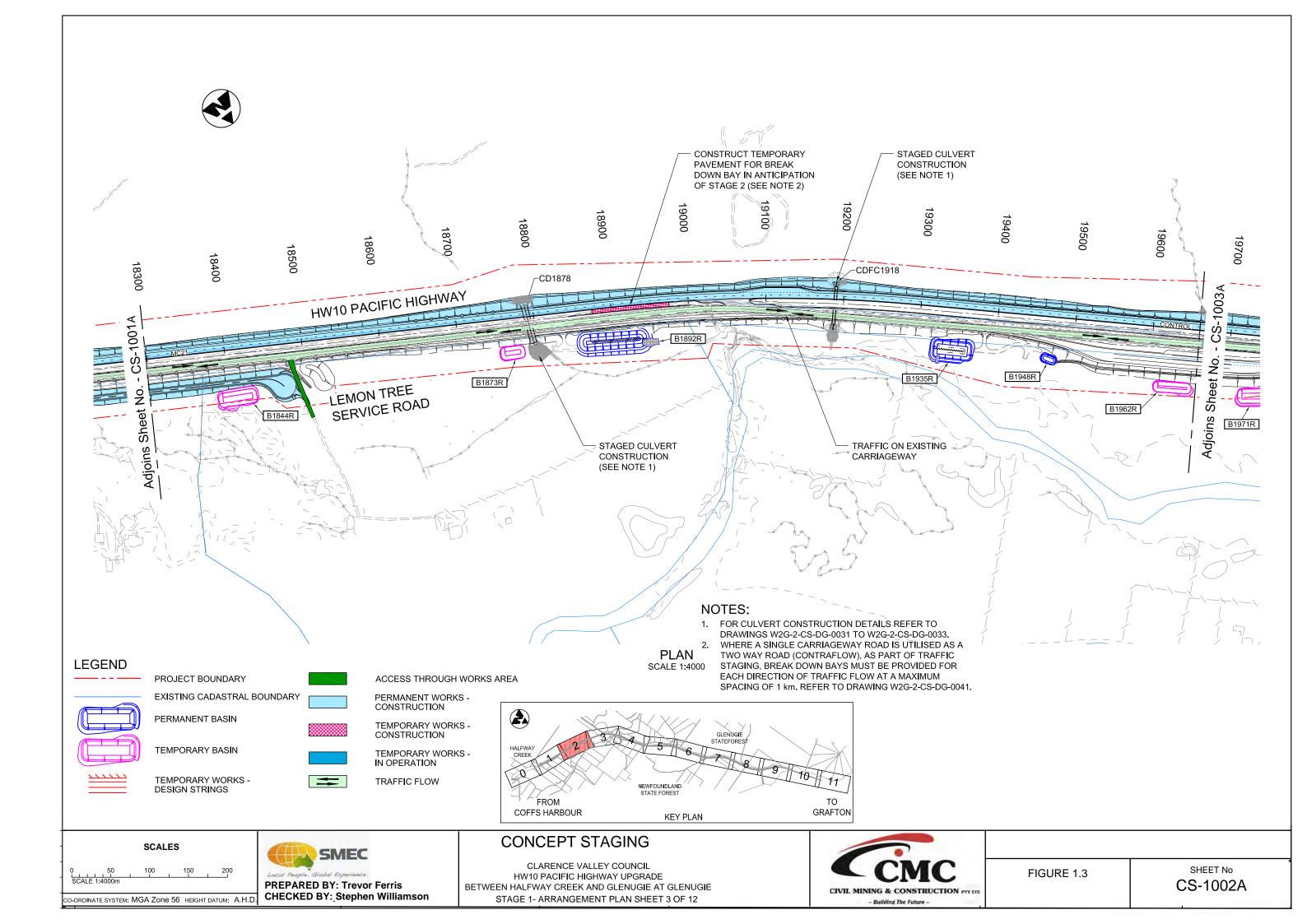
The following will be used to trigger review of the CTMP specifically:

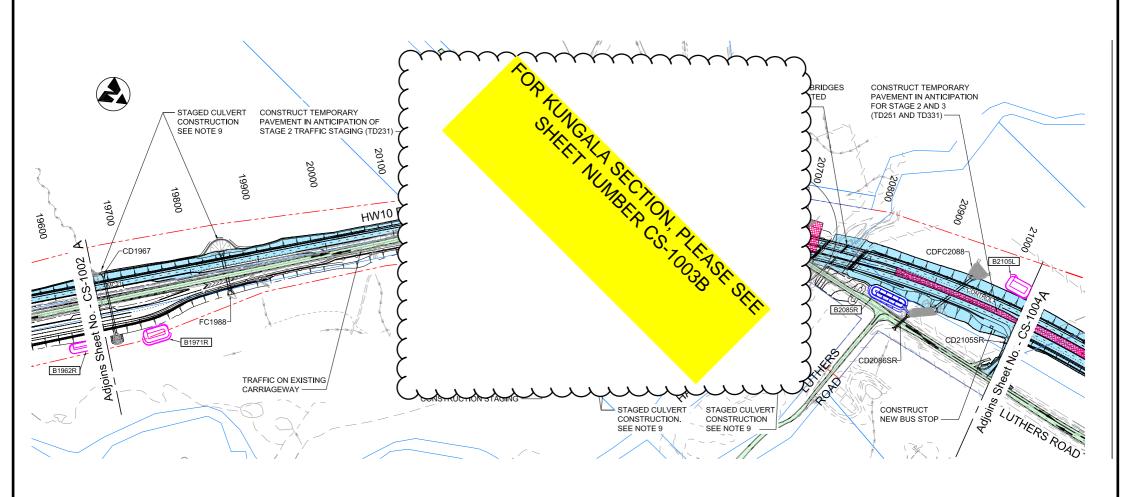
- A request from the principal to review traffic measures
- Feedback provided though our community liaison representatives during standard consultation process.
- Where a request is made from the public to make available pedestrian access across the site, in which case, an access plan may be required to address this.

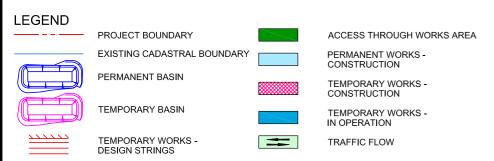
Appendix 1	Construction Staging
Pacific Highway Upgrade	e – Halfway Creek to Glenugie

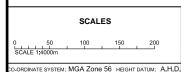














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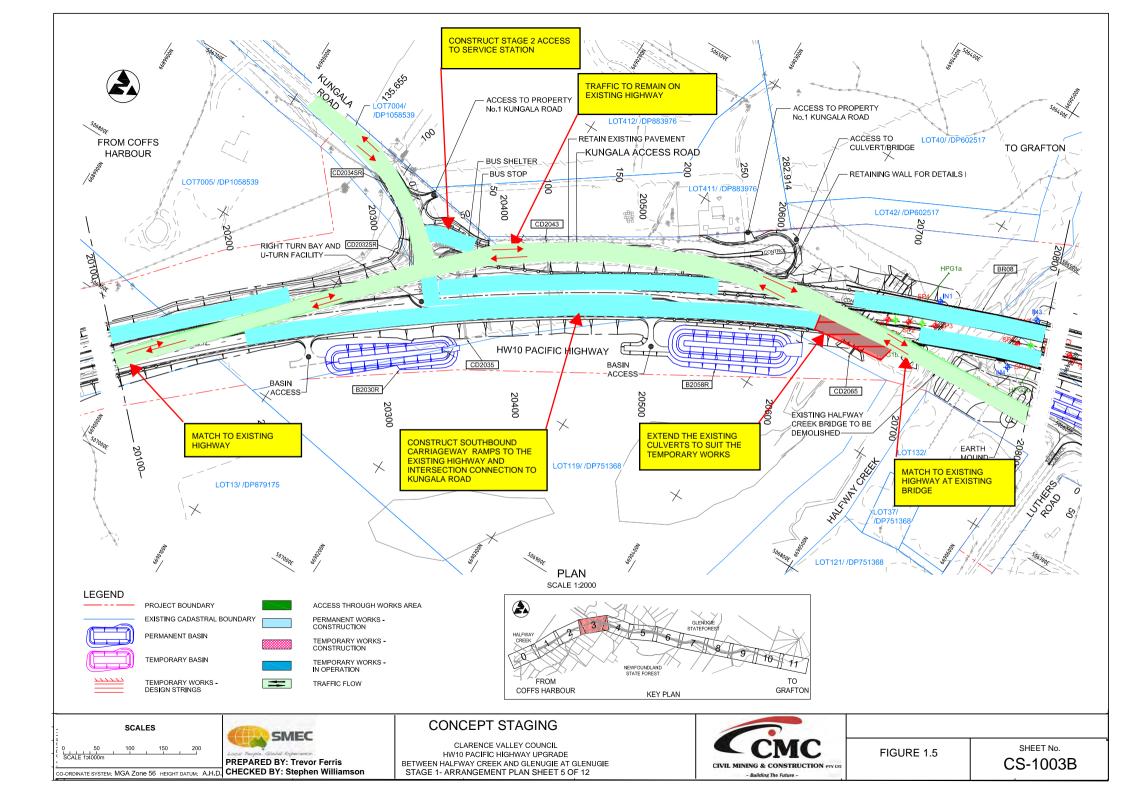
CONCEPT STAGING

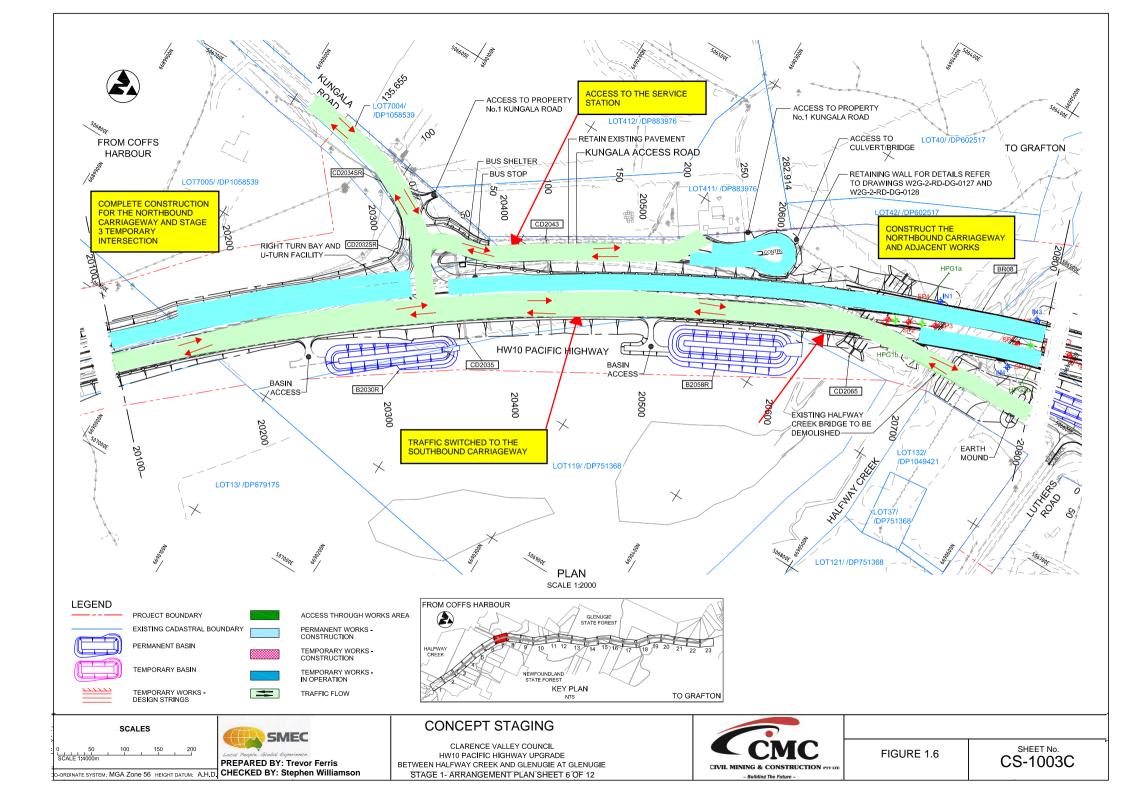
STAGE 1- ARRANGEMENT PLAN SHEET 4 OF 12

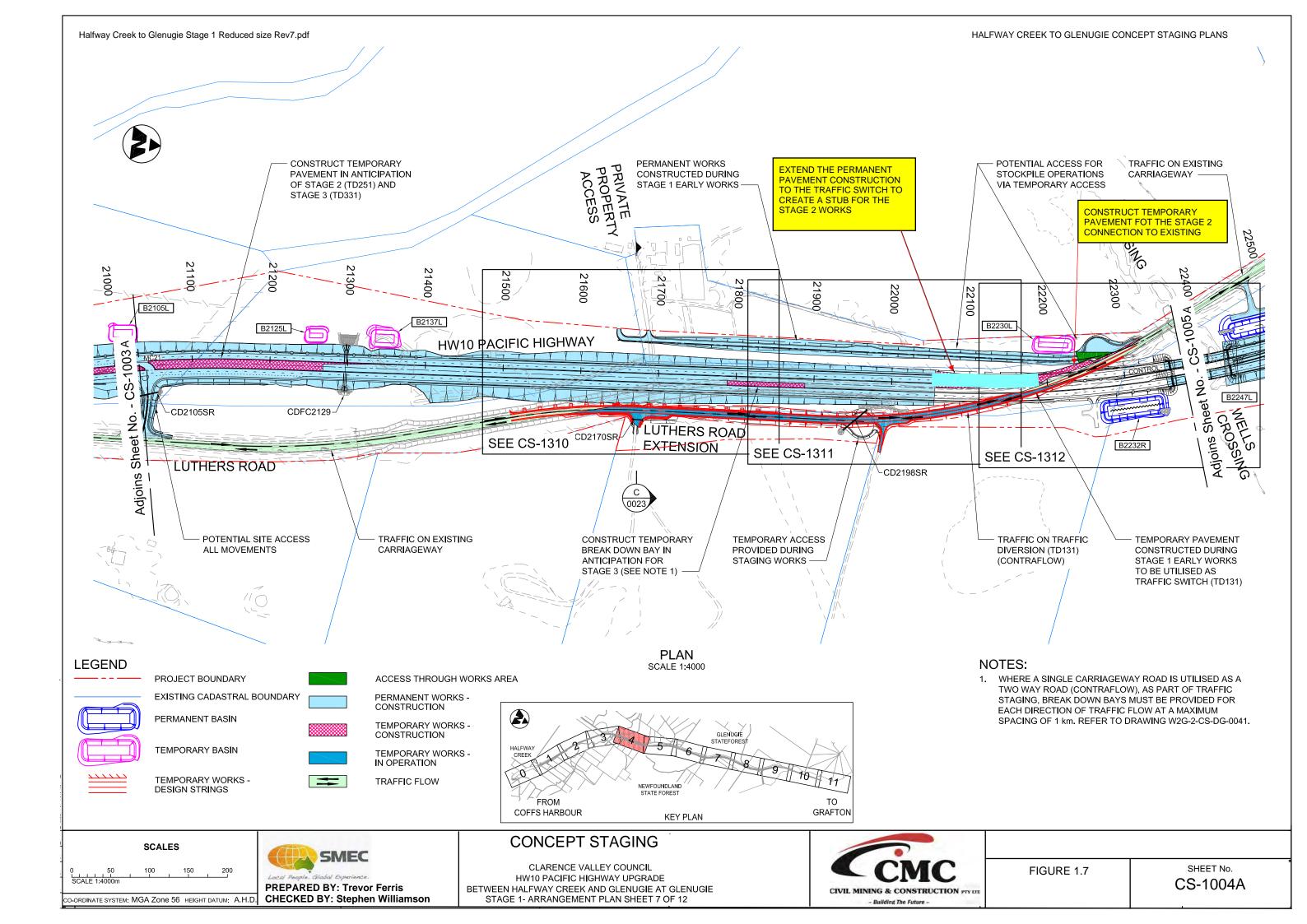


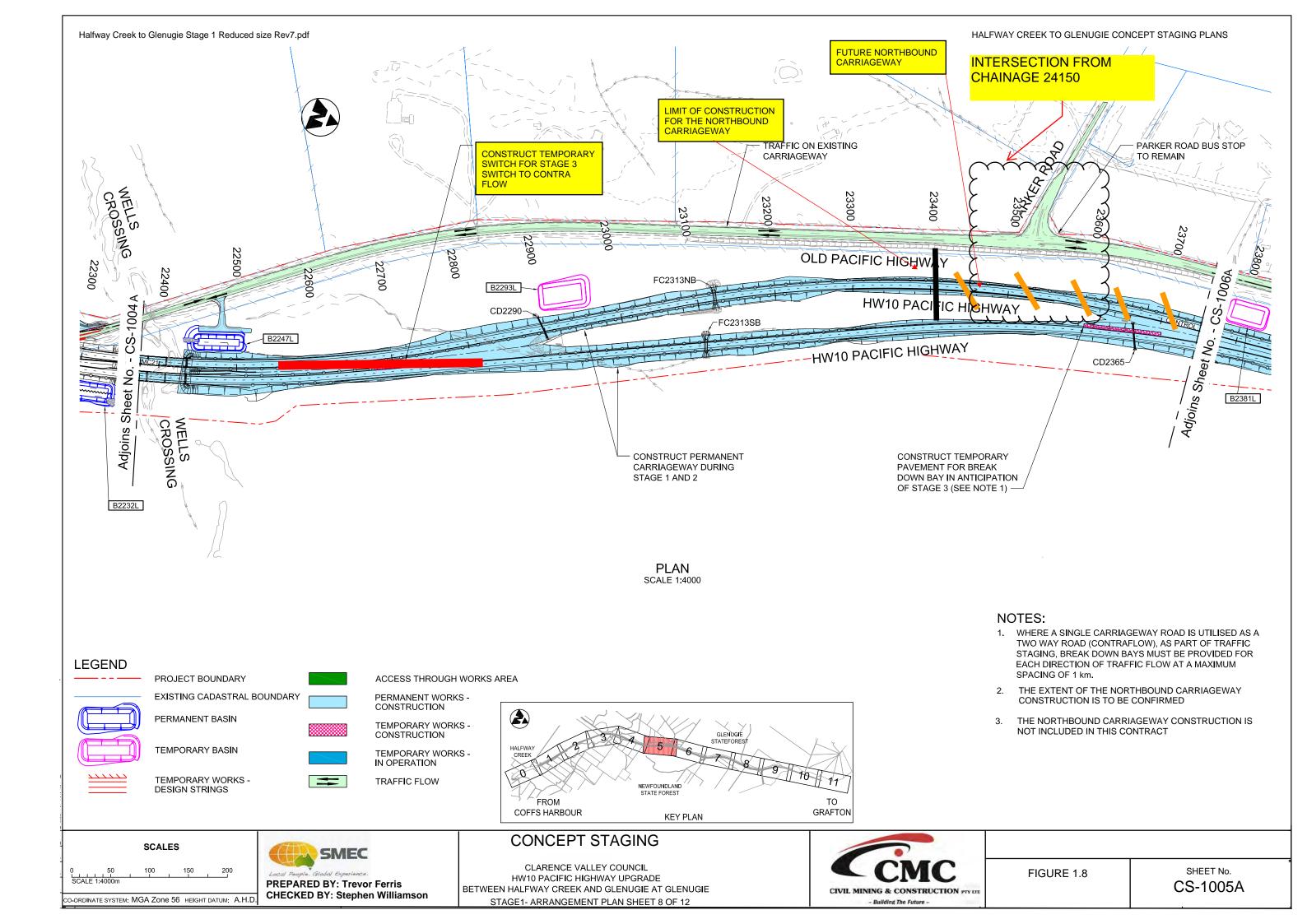
FIGURE 1.4

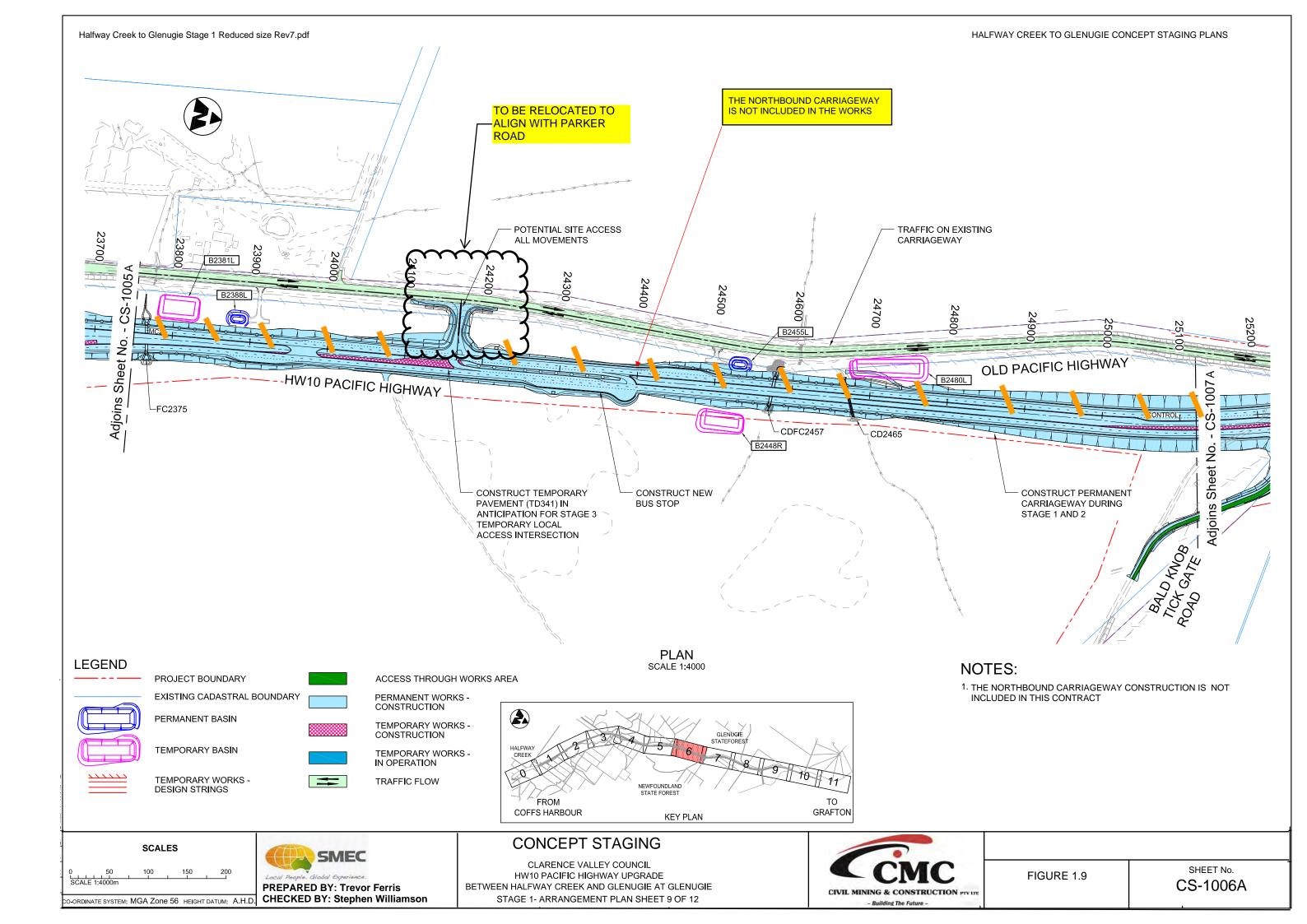
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O-ORDINATE SYSTEM: MGA Zone 56 HEIGHT DATUM: A.H.D.

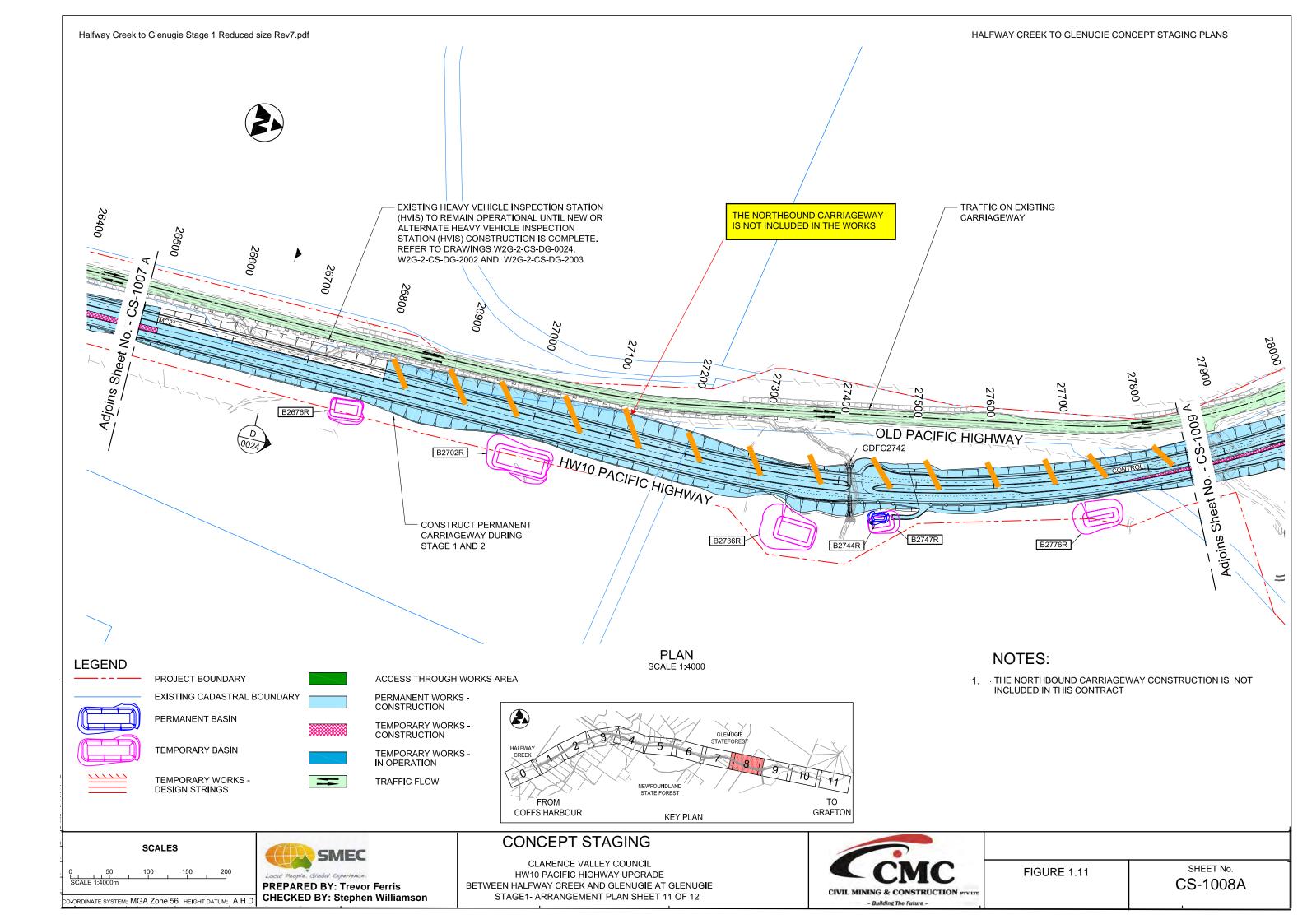


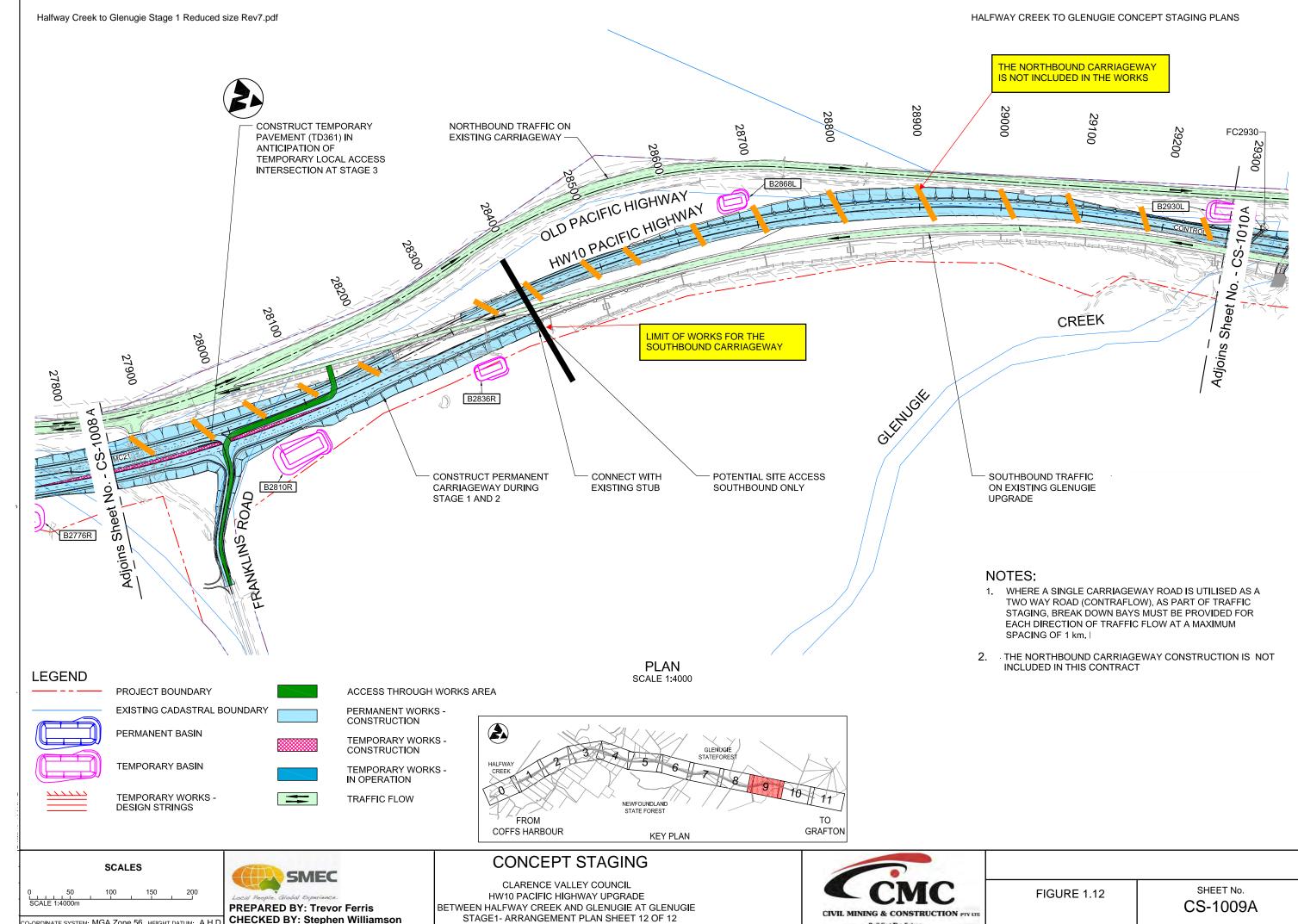
PREPARED BY: Trevor Ferris CHECKED BY: Stephen Williamson

HW10 PACIFIC HIGHWAY UPGRADE BETWEEN HALFWAY CREEK AND GLENUGIE AT GLENUGIE STAGE1- ARRANGEMENT PLAN SHEET 10 OF 12



CS-1007A





O-ORDINATE SYSTEM: MGA Zone 56 HEIGHT DATUM: A.H.D

